



March 22, 2022

Mr. Theron E. Moore  
Moore Trosper Construction Company  
4224 Keller Road  
Holt, Michigan 48842

Dear Mr. Moore,

On behalf of Jackson National Life Insurance Company, I would like to commend you and your team for the outstanding work you perform on various projects that you have been contracted to perform for Jackson.

Many of the projects that your company have performed for us have been on tight timeframes and skilled oversight. The projects have not only been delivered on time but on budget also. Your passion to provide the best customer service shines through in your actions. Your dedication and drive to push any project you have worked on with us is exactly what we like to see in a contractor. You continue to prove that when called upon your company will pull through and provide us with top notch management as well as construction services.

We look forward to working with Moore Trosper Construction Company again.

Sincerely,

Dennis A. Blue  
Vice President, Corporate Support Services  
Jackson