

December 21, 2023

LETTER OF SUPPORT

In 2021, Holt Public Schools hired Moore Trosper to serve as our Owner's Representative. An owner's representative is hired by a project owner (Holt Public Schools), to represent us through the entire process of development, site selection, design, permitting, and construction. Moore Trosper was an important partner in our pre-bond work and critical in helping us pass our \$148 million Bond proposal. Moore Trosper met with the Board of Education and Holt Public Administration countless times to better understand the format and type of information to be included in our Bond campaign.

Holt Public is a district that serves 4850 students. We have ten schools and several axillary buildings that are included in our Bond. In addition to what I have listed above, during the planning process, Moore Trosper helped us select our architect and construction manager, negotiate contracts, prepare bids, and continue to make recommendations to the Board of Education and Administration. Our relationship is strong. By hiring Moore Trosper to serve as our Owner's Representative, our administrators have had the autonomy to continue focusing on our daily responsibilities, rather than just the Bond. In a time when we continue to deal with a talent shortage, knowing Moore Trosper is alongside us to support, recommend, and coach us, brings great comfort.

Moore Trosper has been critical to our success as we have navigated the labor shortage, inflation, and supply chain issues associated with the pandemic. It is with great pride and enthusiasm that I write to support Moore Trosper. I would love to add detail and context to my narrative, and I welcome the opportunity to share more. In the event you have additional questions about Moore Trosper, feel free to contact me.

Sincerely,



David G. Hornak, Ed.D.

Superintendent, Holt Public Schools